# **FY2017 Financial Result**

April 27, 2018

Sekisui Plastics Co., Ltd.

(First Section of Tokyo Stock Exchange, Code Number: 4228)



## **FY2017** Financial Results



(Unit: billions of ven)

	FY2016	FY2017	FY2017	Yc	ρΥ	Agains	st Plan			
	Results	Plan (*)	Results		Change		Change			
	(A)	(B)	(C)	(C)-(A)	%	(C)-(B)	%			
Net sales	102.4	112.8	112.1	9.7	109%	-0.7	99%			
(Overseas sales)	17.1	19.3	19.4	2.3	114%	0.1	101%			
(Overseas sales ratio)	16.7%	17.1%	17.3%							
Operating income	5.4	6.3	5.3	-0.1	98%	-1.0	84%			
(Operating income ratio)	5.3%	5.6%	4.7%							
Recurring income	5.1	6.2	5.2	0.1	102%	-1.0	83%			
Net income attributable to owners of the parent	3.4	4.1	3.4	0	101%	-0.7	84%			
ROE	5.7%	6.5%	5.5%							

\* Figures announced in November 2017

On YoY, sales and recurring/Net incomes increased (record highs), but did not reached against the plan.

- Industry Segment: While it grew in the fields of Automobile Components and Home Appliance/ IT field, sales expansion of strategic merchandise was delayed.
- Human Life Segment: While the increase in raw fuel prices continued, changes in the selling unit prices have been delayed.
- Fixed costs for upfront investments could not be covered.



(Unit: hillion IPV)

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	FY2016	FY2017	FY2017	YoY		Against Plan		
	Results	Plan (*)	Results	Change			Change	
	(A)	(B)	(C)	(C)-(A)	%	(C)-(B)	%	
Net sales	40.2	46.6	46.0	5.8	114%	-0.6	99%	
Operating income	2.6	3.7	3.2	0.6	122%	-0.5	86%	
(Operating income ratio)	6.5%	7.9%	6.9%					
Recurring income	2.0	3.2	2.8	0.8	141%	-0.4	88%	

\* Figures announced in November 2017

Demand for PIOCELAN has been in good shape for use in LCD panel transportation material applications in the Home Appliance/IT field in Taiwan and China. Also, demand for TECHPOLYMER recovered for use in LCD panels in the Light Diffusion field. However; both demand slowed down partially.

It grew in the Automotive field since uses of PIOCELAN as a components has been increased and also it has also been used for large vehicles such as trucks.

Expanding sales of strategic merchandises was delayed in the industrial material business.



(Unit: hillion IDV)

	FY2016	FY2017	FY2017	YoY		Against Plan		
	Results	Plan (*)	Results		Change		Change	
	(A)	(B)	(C)	(C)-(A)	%	(C)-(B)	%	
Net sales	62.2	66.2	66.1	3.9	106%	-0.1	100%	
Operating income	4.7	5.1	4.4	-0.3	94%	-0.7	87%	
(Operating income ratio)	7.5%	7.6%	6.7%					
Recurring income	3.8	4.2	3.5	-0.3	93%	-0.7	84%	

\* Figures announced in November 2017

Increase in raw fuel prices continued and , changes in the selling unit prices have been delayed.

- The sales volume was lower than the forecast due to poor demand in the year end, etc.
- + Agriculture/fishery field remained sluggish under the influence of inclement weather.
- + Food container field was strong since demand for microwave-safe containers increased.
- Construction materials/civil engineering field was also healthy, driven by private-sector projects and acceleration of infrastructure maintenance.



(Unit: Yen per share)

FY2016				FY2017	
Interim*	Yea-end	Total*	Interim	Year-end (prospect)	Total (prospect)
(12.0)	12.0	(24.0)	12.0	15.0	27.0
Consolida	Consolidated payout ratio: 32.9%			ted payout rati	o: 35.8%

\* Converted value after the stock consolidation in October 2016(two shares into one)

The FY2017 year-end dividend will amount to 15.0 yen per share.

Status of Acquisition of Treasury Stock

FY2016: Acquisition of 875,000 treasury stocks resulted the total return ratio of 54%. FY2017: Acquisition of 568,000 treasury stocks resulted the total return ratio of 54%.

**Mid-Term Management Plan** 



[Plan Period] FY2016 - FY2018

[Plan Name]



Implement "Business Portfolio Transformation" and "Earnings Structure Reform" based on the 100-Year Vision

## [Action Guideline]

- Make Business Model Innovations

Toward the 60th Anniversary of Establishment -

With imagination, accelerate the innovations Innovate and visualize thought, action and structure by all the members

### Mid-Term Management Plan Key Measures

### Make Innovations 60

SEKISUI PLASTICS Plastics Solution Company

#### *Make Innovations 60* Key Measures

### (1) Business portfolio transformation

#### (expansion of business/customer bases)



Expansion of industrial field
 Speed-up of the global sales expansion



FY2014: Global Group company had 15-month account closing.

# (2) Speed-up of the business model

### transformation

- Increase awareness of corporate brands
- Strengthen development of processing business
- Strengthen of Proposal Sales

M&A of Yamakyu Co., Ltd.



"Flying Fish Box" developed with Nippon Express Co., Ltd.

# Mid-Term Management Plan Key Measures

## Make Innovations 60



#### *Make Innovations 60* Key Measures

#### (3) <u>Strengthening of development capabilities by transforming</u> <u>the development promotion system</u>

Participated in international plastic exhibitions



Being used for In-Flight Meats in the international flights



- Transfer theme of New Business Application Development Center.
- Utilize domestic and foreign exhibitions.
- Strengthen information gathering for strategic merchandise development.

Used by a major drone company



- (4) Enhancement of competitiveness to build
  - a high-profitability structure
  - Wide-region logistics reform (20% reduction against FY2016)
  - Development of energy saving / productivity

- (5) <u>Personnel portfolio transformation</u> / human resource development
  - Human resource development by Sekisui Plastics-Juku
  - Sharing of ideal group talent

#### SK-Juku Completion ceremony



#### The "Zen-in Keiei " card

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#### SKG-KAIZEN (Improvement) presentation meeting



### Mid-Term Management Plan Make Innovations 60 Quantitative Targets



(Unit: billion of yen)

	FY2016	FY2017	FY2018	Yc	ρY	FY2018
	Results	Results	Plan		Change	Initial Plan
	(A)	(B)	(C)	(C)-(B)	%	(D)
Net sales	102.4	112.1	120.0	7.9	107%	124.0
(Overseas sales)	17.1	19.4	21.2	1.8	109%	25.0
(Overseas sales ratio)	16.7%	17.3%	17.7%			20.2%
Operating income	5.4	5.3	6.8	1.5	129%	7.7
(Operating income ratio)	5.3%	4.7%	5.7%			6.2%
Recurring income	5.1	5.2	6.6	1.5	128%	7.6
Net income attributable to owners of the parent	3.4	3.4	4.4	1.0	128%	5.0
<sup>(*)</sup> ROE	5.7%	5.5%	6.6%			7.8%







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### Mid-Term Management Plan *Make Innovations 60* Industry: Quantitative targets / Key Measures



(Unit: billions of yen)

	FY2016	FY2017	FY2018	YoY		FY2018
	Results	Results	Plan		Change	Initial Plan
	(A)	(B)	(C)	(C)-(B)	%	(D)
Net sales	40.2	46.0	51.4	5.4	112%	55.0
Operating income	2.6	3.2	4.7	1.5	148%	5.4
(Operating income ratio)	6.5%	6.9%	9.1%			9.8%
Recurring income	2.0	2.8	4.0	1.2	142%	4.8

 Global business expansion
 Home Appliance/IT field: China Automotive field: Asia / Medical/Health care fields: Europ

China / Taiwan Asia / Europe Europe / Americas

- Proactive input of new products & new goods (ST-LAYER, ELASTIL, TECHEATER)
- Customer development with existing products/goods and increase in in-store share (PIOCELAN, TECHPOLYMER, ST-gel)

### Mid-Term Management Plan *Make Innovations 60* Human Life: Quantitative targets / Key Measures



(Unit: billions of yen)

	FY2016 Results	FY2017 Results	FY2018 Plan		Change	FY2018 Initial Plan
	(A)	(B)	(C)	(C)-(B)	%	(D)
Net sales	62.2	66.1	68.6	2.5	104%	69.0
Operating income	4.7	4.4	4.8	0.4	109%	5.2
(Operating income ratio)	7.5%	6.7%	7.0%			7.5%
Recurring income	3.8	3.5	3.9	0.4	111%	4.2

Increase in in-store shares of existing customers for beads/sheets

- Expansion of functional food containers (microwavable/freezable containers)
- Agriculture/fishery: import/export business (enhance to develop freshness preservation materials)
- Fabrication business: Development by regional representative companies and Group in Asia

Cost reductions through energy-saving/productivity enhancing activities and wide-region logistics reform.



(Unit: billion JPY)

	FY2016	FY2017	FY2018	(Reference) 3 Years		
	Results	Results	Plan	Total	2nd Plan	Compare
Capital Investment	5.8	7.8	8.4	22.0	19.5	2.5
Depreciation Cost	3.6	4.1	4.9	12.6	12.6	0

[FY2018 - Major Facility Plan]

2nd Base in Thailand

New secondary work place at the Sekisui Plastics Gunma

Increase in TECHPOLYMER capacity

Full production of a plant for functional beads

[Reference: FY2017 - Major Construction Completion] Increase in the extruder capacity in Japan New warehouse and secondary work place in Taiwan Functional Beads Establishment of a pilot plant Development equipment for composite sheets

# Thank you sincerely for your kind attention.

- ★ For any inquiries regarding the content, please contact
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   ★ For more information, please visit on our website.
  - URL: http://www.sekisuiplastics.com/

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